



Consolidated Financial Statements

Membertou Reserve Band Council

March 31, 2022

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Management's Responsibility for Financial Reporting

The accompanying consolidated financial statements of the **Membertou Reserve Band Council** and all the information in this annual report are the responsibility of management and have been approved by the Chief and Council.

The consolidated financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

The Band maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable, and accurate, and the Band's assets are appropriately accounted for and adequately safeguarded.

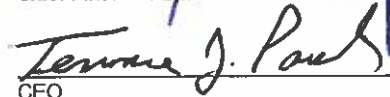
The Band Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the consolidated financial statements and the external auditor's report.

The consolidated financial statements have been audited by Grant Thornton LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. Grant Thornton LLP has full and free access to the Council.



Chief Financial Officer



CEO

Independent Auditor's Report

To the Chief and Councillors of the
Membertou Reserve Band Council

Opinion

We have audited the consolidated financial statements of the Membertou Reserve Band Council (the "Band"), which comprise the consolidated statement of financial position as at March 31, 2022, and the consolidated statements of operations, changes in net financial liabilities and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Band as at March 31, 2022 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Band in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Band's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Band's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Band's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Band's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Band to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Band to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Membertou, Canada
September 13, 2022

Grant Thornton LLP
Chartered Professional Accounts

Membertou Reserve Band Council

Consolidated Statement of Operations

Year ended March 31	Budget	2022	2021
Revenues			
Fisheries	\$ 7,337,938	\$ 11,783,142	\$ 5,619,944
Rental	2,283,013	2,628,613	2,240,674
Commercial sales	35,363,774	30,055,264	27,486,015
Gain on disposal of property	-	442,138	2,515
Government transfers (Note 22)	17,140,226	24,519,379	17,396,165
Income from government business partnership (Note 5)	-	625,470	344,767
Other revenues	<u>8,239,782</u>	<u>9,058,638</u>	<u>2,318,932</u>
	<u>70,364,733</u>	<u>79,112,644</u>	<u>55,409,012</u>
Expenditures			
Administrative	3,675,054	3,418,123	2,949,406
Community expenses	2,938,783	2,862,492	2,706,604
Core funding and benefits	1,012,800	1,010,660	974,458
Cost of sales – commercial	15,128,620	15,057,354	11,714,012
Education and training	1,301,560	1,599,451	1,144,234
Fishing	2,864,476	2,899,977	1,414,699
Health programs	2,106,538	2,281,920	973,319
Insurance	878,354	838,511	821,675
Interest	5,853,624	4,777,187	2,067,382
Other	2,578,793	2,918,512	1,665,909
Professional fees	258,504	265,879	449,558
Repairs and maintenance	4,066,291	4,610,628	3,800,187
Salaries and benefits	16,827,181	17,415,288	13,005,035
Security	432,000	859,345	727,302
Social	<u>4,039,952</u>	<u>4,679,841</u>	<u>4,142,622</u>
	63,962,530	65,495,168	48,556,402
Less: transfers/recoveries	<u>(1,861,564)</u>	<u>(2,628,771)</u>	<u>(2,035,107)</u>
	62,100,966	62,866,397	46,521,295
Annual surplus before depreciation	8,263,767	16,246,247	8,887,717
Depreciation	<u>6,182,482</u>	<u>5,990,840</u>	<u>6,023,752</u>
Annual surplus	<u>\$ 2,081,285</u>	<u>10,255,407</u>	<u>2,863,965</u>
Accumulated surplus, beginning of year		<u>68,451,689</u>	<u>65,587,724</u>
Accumulated surplus, end of year		<u>\$ 78,707,096</u>	<u>\$ 68,451,689</u>

See accompanying notes to the consolidated financial statements.

Membertou Reserve Band Council
Consolidated Statement of Financial Position

March 31

2022

2021

Financial assets

Cash	\$ 7,432,093	\$ 3,971,045
Receivables (Note 2)	14,937,841	6,920,745
Inventory (Note 3)	531,000	499,184
Restricted cash	10,051,166	9,977,934
Due from related party (Note 18)	3,918,286	4,158,727
Investments (Note 4)	11,745,382	10,579,955
Investment in government business enterprise (Note 5)	1,327,153	701,683
	<u>49,942,921</u>	<u>36,809,273</u>

Financial liabilities

Payables and accruals (Note 9)	4,092,805	3,990,981
Deferred revenue (Note 10)	12,713,118	6,109,723
Long term debt (Note 12)	205,264,736	206,044,487
Deferred trust contributions (Note 14)	6,643,207	6,582,707
Capital lease obligations (Note 13)	1,350,618	1,282,625
	<u>230,064,484</u>	<u>224,010,523</u>

Net financial liabilities (Page 7) (180,121,563) (187,201,250)

Non-financial assets

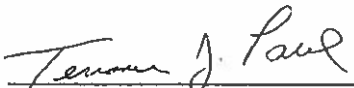
Purchased fishing licenses and permits (Note 11)	118,114,205	118,114,205
Capital assets (Note 7)	140,166,730	136,795,787
Prepays (Note 6)	547,724	742,947
	<u>258,828,659</u>	<u>255,652,939</u>

Accumulated surplus (Page 5) \$ 78,707,096 \$ 68,451,689

Contingencies (Note 19)

Commitments (Note 20)

On behalf of the Band Council

 Chief

 Councillor

See accompanying notes to the consolidated financial statements.

Membertou Reserve Band Council

Consolidated Statement of Cash Flows

Year ended March 31

2022

2021

Increase in cash and cash equivalents

Operating		
Annual surplus	\$ 10,255,407	\$ 2,863,965
Depreciation	5,990,840	6,023,752
Gain on disposal of capital assets	<u>(442,138)</u>	<u>(2,515)</u>
	15,804,109	8,885,202
Change in non-cash operating working capital		
Receivables	(7,982,333)	(1,507,942)
Prepays	195,223	(66,153)
Inventory	(31,816)	(28,440)
Payables and accruals	101,824	(711,729)
Net change from government business entity	205,678	904,760
Deferred revenue	<u>6,603,395</u>	<u>3,317,274</u>
	<u>14,896,080</u>	<u>10,792,972</u>
Investing		
Increase in investment in government business enterprise	(625,470)	(344,767)
Purchase of investments	<u>(1,165,427)</u>	<u>(602,922)</u>
	<u>(1,790,897)</u>	<u>(947,689)</u>
Financing		
Deferred trust contributions	60,500	69,500
Repayment of long-term capital lease obligation	(265,706)	(290,073)
Receipt of capital lease	333,699	-
Receipt of long-term debt	5,093,292	132,796,832
Repayment of long-term debt	<u>(5,873,043)</u>	<u>(8,223,129)</u>
	<u>(651,258)</u>	<u>124,353,130</u>
Capital		
Licence and permit assets acquired	-	(114,666,462)
Capital assets acquired	<u>(8,919,645)</u>	<u>(11,368,025)</u>
	<u>(8,919,645)</u>	<u>(126,034,487)</u>
Net increase in cash and cash equivalents	3,534,280	8,163,926
Cash and cash equivalents, beginning of year	<u>13,948,979</u>	<u>5,785,053</u>
Cash and cash equivalents, end of year	<u>\$ 17,483,259</u>	<u>\$ 13,948,979</u>
<hr/>		
Cash and cash equivalents consist of:		
Cash	\$ 7,432,093	\$ 3,971,045
Restricted cash	<u>10,051,166</u>	<u>9,977,934</u>
	<u>\$ 17,483,259</u>	<u>\$ 13,948,979</u>

See accompanying notes to the consolidated financial statements.

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

1. Summary of significant accounting policies

Reporting entity and principles of financial reporting

These financial statements have been prepared in accordance with Public Sector Accounting Standards (PSAS), which encompass the principles common with First Nations.

The consolidated financial statements of the Membertou Reserve Band Council are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

The focus of PSAB financial statements is on the financial position of the Band and the changes thereto. The consolidated statement of financial position includes all the assets and liabilities of the Band.

Significant aspects of the accounting policies adopted by the Band are as follows:

Principles of consolidation

The consolidated financial statements include the accounts of all funds and operations in which the Band has a controlling interest, after the elimination of inter-fund transactions and balances. The entities include the following Membertou Reserve Band Council Funds - Operating Fund, Housing Fund, Public Works Fund, Capital Fund, Economic Development Fund, Enterprise Fund, Employment Development Fund, Health Fund, AFS Program Fund, Social Fund, Enterprise Fund, and Education Fund, as well as, the Membertou Development Corporation, 3306129 Nova Scotia Limited (operating as the Membertou Market), the Membertou Trade & Convention Centre Limited, the Membertou Gaming Commission Inc., 3237395 Nova Scotia Limited (Operating as Membertou Insurance Brokers), Membertou Commercial Fisheries, Membertou Entertainment Centre, the Membertou Business Centre, the Membertou Cultural and Heritage Centre Foundation Inc., Membertou Data Centre, Membertou Geomatics, Membertou Sport and Wellness Centre, Lanes @ Membertou, Membertou Lobster and 35.71% of First Nations Fisheries Interest Group in the current year.

Membertou Properties Limited Partnership has met the definition of a government business enterprise, which is included in the consolidated financial statements on a modified equity basis (Note 5).

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks, and term deposits net of bank overdraft.

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

1. Summary of significant accounting policies (continued)

Revenue recognition

Membertou Reserve Band Council follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses or capital expenditures are incurred. Unrestricted contributions are recognized as revenue when recovered or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Unrestricted revenue is recognized when received or receivable if the amount to be received can be reasonably estimated and ultimate collection is reasonably assured.

Rental revenue is recognized when received or receivable and collection is reasonably assured.

Gaming revenue from video lottery net of corresponding direct expenses are recognized at the time of play and are recorded net of commissions and credits paid out. Other gaming revenues are recognized as earned when received or receivable as long as collection is reasonably assured.

Tangible capital assets

Tangible capital assets are recorded at cost less accumulated depreciation and impairment.

Depreciation

Rates and bases of depreciation applied to write off the cost of property and equipment over their estimated lives are as follows:

Buildings	4%, declining balance
Housing properties	25-year, straight line
Infrastructure	4%, declining balance
Fishing vessels	15%, declining balance
Fishing equipment	20%, declining balance
Equipment	20%, declining balance
Motor vehicles	20%, declining balance
Moveable equipment	20%, declining balance
School buses	20%, declining balance
Computer hardware and software	20%, declining balance
Office equipment and furniture	20%, declining balance
Parking lots	4-20%, declining balance
Equipment under capital lease	20%, declining balance

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

1. Summary of significant accounting policies (continued)

Purchased fishing licenses and permits

Purchased fishing licenses and permits assets are intangible capital assets. These indefinite-lived fishing licenses and permits are recognized at cost and are not amortized.

The Band evaluates the carrying value of its licenses and permits annually for impairment. Should a permanent impairment be identified, the impairment will be recognized as a reduction in the carrying value and as a charge against income on the statement of operations in the period the impairment occurred.

The Band also owns other communal fishing licenses and permits which were not purchased by the Band but were given to or granted to the Band.

Investments

Investments are valued at the lower of cost and net realizable value.

Use of estimates

In preparing the Band's financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenue and expenditures during the period. Actual results could differ from these estimates.

Income taxes

The Band Council is exempt from income taxes under Section 149(l) (c) of the *Canadian Income Tax Act*.

Government transfers

Government transfers received are recognized in the financial statements as revenue when the transfers are authorized, and all eligibility criteria have been met except when there is a stipulation that gives rise to an obligation that meets the definition of a liability. In that case, the transfer is recorded as a liability and recognized as revenue as the stipulations are met.

Government transfers to individuals and other entities are recognized as an expenditure when the transfers are authorized, and all eligibility criteria have been met.

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

1. Summary of significant accounting policies (continued)

Moveable Capital Asset Reserve

The Band is required to maintain a Moveable Capital Asset Reserve in accordance with the consolidated contribution agreement with the Department of Indigenous Services Canada – First Nations and Inuit Health Branch. The reserve is for the maintenance or replacement of capital assets transferred to the Band by the Department of Indigenous Services Canada – First Nations and Inuit Health Branch. Expenditures of capital funds under the reserve are restricted to expenditures on these assets only and there can be no transfer of these funds to the operating budget.

Inventory

The cost of inventories is comprised of directly attributable costs and includes the purchase price plus other costs incurred in bringing the inventories to their present location and condition, such as freight. The cost is reduced by the value of rebates and allowances received from vendors. The Band estimates net realizable value as the amount that inventories are expected to be sold. Inventories are written down to net realizable value when the cost of inventories is not estimated to be recoverable due to obsolescence, damage, or declining selling prices. When circumstances that previously caused inventories to be written down below cost no longer exist or when there is clear evidence of an increase in selling price, the amount of the write-down previously recorded is reversed. Costs that do not contribute to bringing inventories to their present location and condition, such as storage and administrative overheads, are specifically excluded from the cost of inventories and are expensed in the period incurred.

The cost of inventory recognized as an expense during fiscal 2022 was \$15,057,354 (2021 - \$11,714,009). No write-down of inventories below their cost to their net realizable value was made in fiscal 2022. There were no reversals of inventories written down previously that are no longer estimated to sell below cost.

Leases

Leases are classified as either capital or operating in nature. Capital leases are those which transfer substantially all the benefits and risks of ownership to the lessee. If the lease contains a term that allows ownership to pass to the Band or there is a bargain purchase option, the capitalized value is depreciated over the estimated useful life of the related asset. Otherwise, the capitalized value is depreciated on a straight-line basis over the lesser of the lease term and its estimated useful life. Obligations recorded under capital leases are reduced by the principal portion of lease payments as incurred and the imputed interest portion of capital lease payments is charged to expenditures and amortized straight-line over the life of the lease. Operating lease payments are charged to expenditures.

Net debt

The Band's financial statements are presented to highlight net debt as the measurement of financial position. The net debt of the Band is determined by its liabilities less its financial assets.

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

1. Summary of significant accounting policies (continued)

Hedge accounting

The Band uses derivative instruments to manage the Band's exposure to interest rate risks. When derivative instruments are used, the Band determines whether hedge accounting can be applied. Where hedge accounting can and will be applied, the hedge is documented at inception, detailing the hedging relationship, identifying the hedged item, the related hedging item, the nature of the specific risks being hedged and the intended term of the hedging relationship. Both at the inception of the hedging relationship, and throughout the term, the Band has reasonable assurance that the critical terms of the hedging item and the hedged item are, and will remain, the same. For all hedged items which are anticipated transactions, the Band has determined that it is probable that the transaction will occur at the time and in the amount documented at the inception of the hedging relationship.

The Band has elected to use hedge accounting for the following qualifying hedging relationships:

A prime plus 1.5% mortgage has been hedged with a 3.495% fixed interest rate swap to mitigate the effect of changes in interest rates.

2. Receivables	<u>2022</u>	<u>2021</u>
Department of Indigenous Services Canada	\$ 6,611,315	\$ 196,103
Clearwater Seafoods Inc.	3,393,047	-
Housing rents	-	624,000
Mi'kmaq Employment Training Secretariat	2,068	-
Commodity sales tax	235,081	191,912
Department of Fisheries and Oceans	96,050	242,678
Atlantic Integrated Commercial Fisheries Initiative	36,762	15,951
Atlantic Canada Opportunities Agency	1,358	-
Mi'kmaw Kina'matnewey	286,728	7,560
Sundry	1,290,427	449,382
Canada Mortgage and Housing Corporation	27,627	123,665
Kwilmuk Maw-Klusuaqn	68,101	673,200
Trade less allowance for doubtful accounts	<u>2,889,277</u>	<u>4,396,294</u>
	<u>\$ 14,937,841</u>	<u>\$ 6,920,745</u>

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

3. Inventory	<u>2022</u>	<u>2021</u>
Membertou Sports and Wellness	\$ 10,211	\$ 10,211
Membertou Trade and Convention Centre Limited	50,181	43,870
Membertou Entertainment Centre	21,154	21,154
Membertou Cultural and Heritage Centre Foundation Inc.	102,926	72,307
Membertou Market	250,151	211,031
Membertou Enterprise Fund	994	-
Membertou Public Works	30,540	118,838
Lanes at Membertou	<u>64,843</u>	<u>21,773</u>
	<u>\$ 531,000</u>	<u>\$ 499,184</u>

4. Investments	<u>2022</u>	<u>2021</u>
Membertou Hotel Limited Partnership	\$ 2,861,012	\$ 2,803,638
Encyt Technologies Incorporated	76,000	76,000
Sydney Harbour Investment Partners Inc.	<u>8,808,370</u>	<u>7,700,317</u>
	<u>\$ 11,745,382</u>	<u>\$ 10,579,955</u>

The Band, together with 12 other First Nation entities in the Province of Nova Scotia, has entered into the following limited partnerships. No First Nation within the group controls the Partnerships, as such the investments are accounted for as portfolio investments and are carried at cost in these financial statements. Revenue is recorded only to the extent that distributions are received or receivable. During the year, the Band received \$230,349 from E'sukitimkewey Limited Partnership which has been included in other revenue. The portfolio investments are as follows:

	<u>2022</u>	<u>2021</u>
E'sukitimekewey Limited Partnership	\$ 1	\$ 1
Mi'kmaq Resource Development Partnership	<u>1</u>	<u>1</u>
	<u>\$ 2</u>	<u>\$ 2</u>

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

5. Investment in government business enterprise

The commercial government business enterprise that is included in the Band's reporting entity, as described in Note 1 to these financial statements includes:

Membertou Properties Limited Partnership

The following table presents condensed financial information for the commercial enterprise:

	<u>2022</u>	<u>2021</u>
Assets		
Cash and cash equivalents	\$ 656,285	\$ 639,370
Accounts receivables	52,033	5,785
Prepays	690,328	201,152
Capital assets	<u>15,528,447</u>	<u>16,147,659</u>
Total Assets	<u>16,927,093</u>	<u>16,993,966</u>
Liabilities		
Payables and accruals	161,706	131,840
Deferred revenue	43,150	12,761
Due to related parties	<u>3,918,285</u>	<u>4,158,727</u>
	<u>4,123,141</u>	<u>4,303,328</u>
Long term debt	11,476,799	11,988,955
Equity	<u>1,327,153</u>	<u>701,683</u>
Total liabilities and equity	<u>16,927,093</u>	<u>16,993,966</u>
Revenue	3,011,246	2,965,849
Expenditures	<u>2,385,776</u>	<u>2,621,082</u>
Net Income	<u>\$ 625,470</u>	<u>\$ 344,767</u>

6. Prepays

	<u>2022</u>	<u>2021</u>
Core funding	\$ 180,412	\$ 62,159
Insurance	146,402	288,226
Miscellaneous	<u>220,910</u>	<u>392,562</u>
	<u>\$ 547,724</u>	<u>\$ 742,947</u>

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

Year ended March 31, 2022

7. Capital assets

	Cost, beginning of year	Additions	Transfers	Disposals	Cost, end of year	Accumulated depreciation, beginning of year	Depreciation	Depreciation on Disposal	Accumulated depreciation, end of year	2022 Net book value	2021 Net book value
Land	13,470,248	-	-	-	13,470,248	-	-	-	-	13,470,248	13,470,248
Buildings	70,291,151	8,390,649	-	-	78,681,800	19,461,533	2,264,404	-	21,725,937	56,955,863	50,829,618
Infrastructure	36,492,753	-	-	-	36,492,753	9,713,330	798,235	-	10,511,565	25,981,187	26,779,423
Housing Properties	35,934,377	881,140	-	-	36,815,517	16,241,692	1,127,572	-	17,369,264	19,446,252	19,692,685
Fishing vessels	2,639,107	1,432,683	-	733,171	3,338,619	1,582,223	502,133	(464,642)	1,619,714	1,718,905	1,056,884
Fishing equipment	470,163	-	-	-	470,163	351,068	8,872	-	359,940	110,223	119,095
Equipment	9,485,093	830,606	-	71,697	10,244,002	5,967,792	551,425	(6,239)	6,512,978	3,731,024	3,517,301
Motor Vehicles	1,271,568	494,240	-	63,215	1,702,593	847,196	209,830	(59,922)	997,104	705,490	424,372
Computer hardware & software	1,687,500	152,474	-	-	1,839,974	1,785,037	187,699	-	1,972,736	(132,763)	(97,537)
Office equipment	1,001,564	-	-	-	1,001,564	825,826	26,083	-	851,909	149,654	175,738
Parking lots	1,416,963	-	-	-	1,416,963	461,465	51,132	-	512,597	904,366	955,498
Leasehold improvements	4,166,944	614,937	-	-	4,781,880	2,504,957	221,041	-	2,725,998	2,055,882	1,661,987
Signage	437,046	29,436	-	-	466,482	484,260	42,413	-	526,673	(60,191)	(47,214)
Assets under construction	18,257,691	6,034,527	-	9,161,629	15,130,589	-	-	-	-	15,130,589	18,257,691
	197,022,166	18,860,692	-	10,029,712	205,853,146	60,226,379	5,990,840	(530,804)	65,686,416	140,166,730	136,795,787

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

8. Bank indebtedness

The Band Council has an established line of credit of \$2,500,000. The line of credit bears interest at a rate of prime plus 1%. At the year end, the line of credit had a balance outstanding of \$500,000 (2021 - nil).

9. Payables and accruals	<u>2022</u>	<u>2021</u>
Trade	\$ 1,611,229	\$ 2,165,839
Accrued liabilities	2,480,392	1,825,142
Commodity tax	<u>1,184</u>	<u>-</u>
	<u>\$ 4,092,805</u>	<u>\$ 3,990,981</u>

10. Deferred revenue	<u>2022</u>	<u>2021</u>
Department of Indigenous Services Canada	\$ 5,978,423	\$ 2,860,038
Health Canada	4,750,000	1,815,519
Province of Nova Scotia	59,013	61,828
Miscellaneous	<u>1,925,682</u>	<u>1,372,338</u>
	<u>\$ 12,713,118</u>	<u>\$ 6,109,723</u>

11. Purchased fishing licenses and permits	<u>2022</u>	<u>2021</u>
Purchased fishing licenses and permits	<u>\$118,114,205</u>	<u>\$ 118,114,205</u>

The Band records all purchased commercial fishing licenses and permits as intangible assets. All other permits and licenses owned by Membertou Reserve Band Council have been granted for a nil consideration and therefore have not been capitalized.

During the prior year, an entity that is part of the government reporting group purchased fishing licenses from a related party. These licenses were recorded at the transaction amount of \$250,000,000 and had a fair value of \$323,000,000. The Band's portion of the of the license upon consolidation was \$89,653,006.

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

12. Long term debt	<u>2022</u>	<u>2021</u>
Canada Mortgage and Housing Corporation		
1.39% - 2.84% mortgages, repayable under various terms by September 2042.	\$ 5,363,205	\$ 5,771,950
First Nation Finance Authority		
1.9% - 3.79% loans, repayable under various terms, maturing June 2030.	154,367,958	158,142,900
Royal Bank of Canada		
2.21% - 5.25% mortgages, repayable under various terms by September 20, 2032.	579,622	667,373
Ford Credit		
6.29% retail instalment contract repayable in monthly instalments of \$3,126 on account of principal and interest maturing in January 2025.	3,876	11,917
2.99% loan repayable in monthly instalments of \$707 of principal and interest maturing in October 2023.	13,111	21,078
2.99% loan repayable in monthly instalments of \$684 of principal and interest maturing in October 2023.	12,675	20,377
2.99% loan repayable in monthly instalments of \$687 of principal and interest maturing in September 2022.	4,828	12,853
2.49% loan repayable in monthly instalments of \$725 of principal and interest maturing in January 2026.	30,235	38,935
2.49% loan repayable in monthly instalments of \$753 of principal and interest maturing in January 2026.	31,402	40,437
Bank of Montreal		
Prime plus 1.25% mortgage, repayable in equal monthly Instalments of \$5,378, including interest, matures July 2023.	81,904	141,577

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

12. Long term debt (continued)	<u>2022</u>	<u>2021</u>
2.79% term loan, due on demand, maturing in February 2037, repayable in monthly instalments of \$38,770	5,678,520	5,956,567
Prime plus 1% term loan, due on demand, maturing May 2024, repayable in principal instalments of \$10,252 including interest.	267,446	372,185
3.4% term loan, due on demand, repayable in monthly Instalments of \$5,360, including interest, maturing May 2035	685,240	722,316
Prime plus 0.75% term loan, due on demand, repayable in monthly instalments of \$2,115, including interest, maturing August 2024	61,657	81,242
2.97% mortgage repayable in monthly instalments of \$7,310 on account of principal and interest maturing on December 2038, secured by a Department of Indigenous Services Canada Ministerial Guarantee.	1,152,997	1,204,582
3.59% mortgage repayable in monthly instalments of \$5,338 on account of principal and interest maturing on May 2020, secured by a Department of Indigenous Services Canada Ministerial Guarantee. Loan will be repayable over 25 years.	816,414	850,947
Prime plus 3.29% mortgage repayable in monthly instalments of \$15,988 on account of principal and interest maturing on July 2041, secured by a Department of Indigenous Services Canada Ministerial Guarantee.	2,738,192	2,838,428
4.26% repayable in monthly instalments of \$18,593, maturing in November of 2038.	2,654,242	2,761,787
Prime plus 2.75% mortgage repayable in monthly instalments of \$15,198 on account of principal and interest maturing on May 2027, secured by a Department of Indigenous Services Canada Ministerial Guarantee. Loan will be repayable over 25 years.	876,567	1,033,688
Prime plus 0.75% term loan advance.	1,026,935	1,073,154
Prime plus 0.75% term loan advance	1,377,842	1,421,121
Prime plus 0.75% term loan advance	2,681,500	2,681,500
3.0% loan payable, repayable in monthly instalments of \$4,165, maturing March 2025.	758,650	395,154

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

12. Long term debt (continued)	<u>2022</u>	<u>2021</u>
3.0% loan payable, repayable in monthly instalments of \$6,377, maturing March 2024.	541,067	597,105
3.0% loan payable, repayable in monthly instalments of \$8,808, maturing March 2025.	667,150	747,930
3.89% fixed term loan repayments commencing in April 2022	6,770,191	5,812,109
Prime plus 0.75%, mortgage repayments commencing when construction is complete.	1,504,942	-
Prime plus 0.75%, mortgage repayments commencing when construction is complete.	1,499,471	-
Prime plus 0.75% demand loan, repayments commencing in Fiscal 2024.	58,750	-
Peace Hills Trust		
4.25% mortgage repayable in monthly instalments of \$17,162, maturing July 2028.	1,103,757	1,259,216
4 % mortgage, repayable in monthly instalments of \$15,140, maturing May 2028.	976,857	1,112,624
4.25% mortgage, repaid during the year	-	59,763
4.25% mortgage, repayable in monthly instalments of \$4,703, maturing September 2022.	27,385	81,407
4.0% loan, repayable in monthly instalments of \$6,104, maturing June 2034.	736,807	769,354
Bank of Nova Scotia		
Prime plus 1.5% mortgage repaid during the year	-	124,205
4.62% repayable in monthly instalments of \$1,112, maturing in March 2023.	37,463	48,799
1.49% loan, repayable in biweekly instalments of \$281, Including interest, maturing October 2024.	18,327	25,372
1.49% loan, repayable in biweekly instalments of \$281, Including interest, maturing October 2024.	18,795	25,737

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

12. Long term debt (continued)	<u>2022</u>	<u>2021</u>
Atlantic Canada Opportunities Agency		
5.75% loan repaid during the year	-	74,878
Non-interest bearing, repayable in annual instalments of 30% gross annual lease income from the related property commencing one year after the project is complete	750,000	750,000
Nova Scotia Lands		
Non-interest-bearing lease, repayable in annual instalments of \$74,000 plus HST, maturing March 2024.	148,000	222,000
Ulnooweg		
Non-interest-bearing loan, repayable in monthly instalments of \$5,833, maturing August 2026.	235,278	280,000
4% loan amortized over 10 years, repayable in monthly instalments of \$928, including interest	97,217	91,603
Bridging Finance Inc.		
12.5% loan, repayable in monthly instalments of interest only commencing January 2022. One-time payment of outstanding loan balance will be paid January 2025.	<u>8,808,261</u>	<u>7,700,317</u>
	205,264,736	206,044,487
Current portion of long-term debt Principal payments due within one year.	<u>7,864,730</u>	<u>7,219,517</u>
	<u>\$ 197,400,006</u>	<u>\$198,824,970</u>

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

12. Long term debt (continued)

As security, the Band has provided a Band Council Resolution providing an irrevocable authorization to the Department of Indigenous Services Canada to assign all funding until all loans are repaid to the bank and a floating charge on the assets of the Band Council.

As security, the Bank of Montreal has been given a general security agreement constituting a first ranking security interest in all personal property of the Membertou Reserve Band Council, Membertou Gaming Commission and the Membertou Trade and Convention Centre, as well as guarantees in the amount of \$2,700,000 from each entity.

Repayments in each of the next five (5) years are as follows:

2023	\$ 7,864,730
2024	8,154,847
2025	7,671,104
2026	15,864,725
2027	7,063,965
Thereafter	<u>158,645,365</u>
	<u>\$205,264,736</u>

13. Capital lease obligations	<u>2022</u>	<u>2021</u>
John Deere		
2.90% capital lease, repaid during the year.	\$ -	\$ 45,775
4.17% capital lease, repayable in monthly instalments of \$1,690 including interest, maturing in June 2022.	5,036	24,684
4.99% capital lease, repayable in monthly instalments of \$4,787 including interest, maturing in July 2024.	126,293	172,029
4.35% capital lease, repayable in monthly instalments of \$6,176 including interest, maturing in November 2026.	312,503	-
Bank of Nova Scotia		
5.31% capital lease repayable in monthly instalments of \$3,050, including interest, maturing December 2023.	61,027	93,442
5.45% capital lease repayable in monthly instalments of \$12,503, including interest, maturing December 2023.	<u>845,759</u>	<u>946,695</u>
	1,350,618	1,282,625
Less: current portion	<u>260,858</u>	<u>248,542</u>
	<u>\$ 1,089,760</u>	<u>\$ 1,034,083</u>

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

13. Capital lease obligations (continued)

Repayments in each of the next five (5) years are as follows:

2023		\$ 260,858
2024		885,524
2025		81,238
2026		70,329
2027		<u>52,669</u>
		<u>\$ 1,350,618</u>

14. Deferred trust contributions

	<u>2022</u>	<u>2021</u>
Balance, beginning of year	\$ 6,582,707	\$ 6,513,207
Contributions during the year	(677,500)	(676,000)
Deferrals during the year	<u>738,000</u>	<u>745,500</u>
	<u>6,643,207</u>	6,582,707
Contributions due within one year	<u>(870,000)</u>	<u>(742,500)</u>
Deferred trust contributions	<u>\$ 5,773,207</u>	<u>\$ 5,840,207</u>

The Membertou Reserve Band Council has setup a Children's Trust Fund for all children on the Membertou Reserve Band Council list. An annual contribution is made on each child's behalf to the trust fund.

15. Accumulated surplus

The Band segregates its accumulated surplus into the following categories:

	<u>2022</u>	<u>2021</u>
Unallocated	\$ 78,085,219	\$ 67,837,812
Health Canada Moveable Capital Asset Reserve (Note 16)	120,042	112,042
Tangible Capital Asset Reserve (Note 17)	<u>501,835</u>	<u>501,835</u>
	<u>\$ 78,707,096</u>	<u>\$ 68,451,689</u>

The funds on deposits have been set aside to be spent on specific projects.

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

16. Moveable Capital Asset Reserve

	<u>2022</u>	<u>2021</u>
Opening balance	\$ 112,042	\$ 106,542
Allocations during the year	<u>8,000</u>	<u>5,500</u>
	<u>\$ 120,042</u>	<u>\$ 112,042</u>

17. Tangible Capital Asset Reserve

	<u>2022</u>	<u>2021</u>
Opening balance	\$ 501,835	\$ 401,835
Allocations during the year	<u>-</u>	<u>100,000</u>
	<u>\$ 501,835</u>	<u>\$ 501,835</u>

18. Due from related party

	<u>2022</u>	<u>2021</u>
Membertou Properties Limited	<u>\$ 3,918,286</u>	<u>\$ 4,158,727</u>

The transactions between the band and Membertou Properties Limited are recorded as arms-length transaction at the exchange amount. There are no set terms of repayments and no interest on this related party receivable.

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

19. Contingencies

- a) The Band has entered into an alternative funding arrangement with the Department of Indigenous Services Canada, effective April 1, 2013. These funds may be repayable if any of the following conditions are not met:
- 1) minimum program requirements are not met;
 - 2) capital funds are not expended for capital purposes; and
 - 3) any mandatory capital projects are not completed.
- b) As at March 31, 2022, the Band has provided a guarantee for mortgages payable by Band members, totalling \$2,451,829 (2021 - \$2,358,415), which were obtained under Section 10 of the *Indian Act*. In the event that the individual is unable to meet its obligations at some future date and the Band is required to honour its guarantee, any payments will be accounted for as a charge to operations in the year such payments are made.
- c) The Band's pension plan contributions are funded by the Indigenous and Department of Indigenous Services Canada. Any unexpended portion of these funds is repayable by the band.
- d) The Band has entered into contribution agreements with various government departments. Funding received under these contribution agreements is subject to repayment if the band fails to comply with the terms and conditions of the agreements.
- e) Under an agreement with the Bank of Nova Scotia, the Band is jointly and severally liable for loans provided by the Bank of Nova Scotia to Membertou Properties Limited Partnership. The Band has provided the Bank of Nova Scotia with a General Security Agreement providing a 2nd security interest in all present and future personal property subject with appropriate insurance coverage, loss if any, payable to the Bank and including specific charges over equipment financed. At March 31, 2022, outstanding loan balances were \$11,476,800.
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Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

20. Commitments

- a) Membertou Entertainment Centre has entered into an agreement to lease handsets which expires in November 2025. The annual rent of the handsets consists of a minimum monthly payment. Minimum lease payments for the next three (3) years are as follows:

2023	\$ 290,304
2024	\$ 290,304
2025	\$ 193,536

- b) An entity that is part of the government reporting unit, First Nation Fisheries Interest Group "FNFIG" has made a commitment to purchase subordinated debt from a related party over a 30-year term. As a partner of FNFIG the Band's portion of this commitment is \$2,590,432 annually.

21. Replacement reserve fund

Under the terms of the agreement with the CMHC, the replacement reserve account is to be increased by annual charges to equity. The charge in the current year is \$108,625 (2021 - \$110,257). These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by the CMHC from time to time. The funds in the account may only be used as approved by the CMHC. Withdrawals are credited to interest first and then principal.

As of March 31, 2022, the reserve was fully funded.

22. Pension costs and obligations

The Band is required to match contributions to a group registered retirement savings plan for all full-time employees to a limit of 5.5% of the yearly maximum pensionable earnings for non-band members and 9% for band members. Total contributions during the year amounted to \$467,786 (2021 - \$520,687).

23. Government transfers

	Operating	2022 Capital	Total	Operating	2021 Capital	Total
Department of Indigenous Services						
Canada	9,252,316	5,570,881	14,823,197	6,550,261	1,360,254	7,910,515
Department of Indigenous Services						
Health Branch	3,307,828	170,000	3,477,828	2,101,790	-	2,101,790
Canada Mortgage and Housing						
Corporation	356,751	-	356,751	343,282	90,000	433,282
Mi'kmaw Kina'mathewey	4,847,712	-	4,847,712	4,969,815	-	4,969,815
Other	998,249	15,642	1,013,891	480,911	1,337,852	1,818,763
Total	18,762,856	5,756,523	24,519,379	14,446,059	2,788,106	17,234,165
Province of Nova Scotia	-	-	-	162,000	-	162,000
	18,762,856	5,756,523	24,519,379	14,608,059	2,788,106	17,396,165

Membertou Reserve Band Council

Notes to the Consolidated Financial Statements

March 31, 2022

24. Comparative figures

Certain comparative figures have been reclassified to conform to the current year financial

25. Segment disclosure

The Band provides a wide range of services to its members, including training, education, social, health care and housing. For management reporting purposes Membertou First Nation's operations and activities are organized and reported by divisions. The divisions were created for the purpose of recording activities to comply with specific regulations and requirements.

Divisions that have been separately disclosed in the consolidated schedules of revenues and expenditures on the following pages are:

- Social Development – social assistance provided to qualifying members.
- Band Government – all associated with the administration of the First Nation operations.
- Human Resources and Quality Management – associated with payroll, hiring, and HR
- Capital Projects – provides capital construction projects for the community.
- Operations and Maintenance – repairs and maintenance carried out during the year to the community buildings.
- Economic Development – specified development projects undertaken by the First Nation.
- Education – providing elementary, secondary and post-secondary tuition for qualifying members along with related programs and support.
- Employment Development – activities related to job training and skills.
- Health Canada – activity of the Health Centre which provides a variety of health care programs and support.
- Department of Fisheries and Oceans – AFS Program – management of the DFO fisheries operations.
- Miscellaneous – all other items not reported in a specified division.
- Housing Fund – Section 95 and non-subsidized housing operation.
- Public Works – infrastructure, maintenance and repairs
- Membertou Lands – land and waste management
- Commercial enterprises – Operating results from Membertou Development Corporation, Membertou Enterprise Fund, 3306129 Nova Scotia Limited (operating as the Membertou Market), the Membertou Trade & Convention Centre Limited, the Membertou Gaming Commission Inc., 3237395 Nova Scotia Limited (Operating as Membertou Insurance Brokers), Membertou Commercial Fisheries, the Membertou Business Centre, the Membertou Cultural and Heritage Centre Foundation Inc., Membertou Data Centre, Membertou Geomatics, Membertou Sport and Wellness Centre, and Lanes @ Membertou

See Schedule A – Schedule of Segment Disclosure for current year details.

Membertou Reserve Band Council

Schedule A – Segment Disclosure

Year ended March 31, 2022

25. Segment disclosure (continued)

	Social Development			Band Government			Human Resources/Quality Mgmt.			Capital Projects			Operations and Maintenance		
	Budget 2022	Actual 2022	Actual 2021	Budget 2022	Actual 2022	Actual 2021	Budget 2022	Actual 2022	Actual 2021	Budget 2022	Actual 2022	Actual 2021	Budget 2022	Actual 2022	Actual 2021
Revenues															
Federal government operating transfers	4,587,563	6,062,169	5,360,354	571,400	650,171	585,831	-	-	52,969	-	-	-	264,885	559,246	272,265
Federal government capital transfers	-	-	-	-	-	-	-	-	-	350,000	469,072	360,254	-	-	-
Provincial government operating transfers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provincial government capital transfers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Income from investment in GBE's	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	4,587,563	6,062,169	5,360,354	571,400	650,171	585,831	-	-	52,969	350,000	469,072	360,254	264,885	559,246	272,265
Expenses															
Salaries and benefits	742,218	732,256	710,648	1,819,352	1,697,084	1,614,446	449,099	444,519	346,778	-	-	-	677,787	1,104,693	764,593
Amortization	-	-	-	126,073	80,564	62,396	-	-	-	-	-	-	-	33,333	36,542
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	4,069,828	4,707,091	4,168,511	1,487,132	1,578,822	1,471,122	175,424	337,687	163,438	-	138,980	90,000	(427,260)	(671,937)	(440,078)
	4,812,046	5,439,347	4,879,159	3,432,557	3,356,470	3,147,964	624,523	782,206	510,216	-	138,980	90,000	250,527	466,089	361,057
Surplus (deficit) for the year	(224,483)	622,822	481,195	(2,861,157)	(2,706,299)	(2,562,133)	(624,523)	(782,206)	(457,247)	350,000	330,092	270,254	14,358	93,157	(88,792)

	Economic Development			Education			Employment Development			Health Canada			Department of Fisheries and Oceans		
	Budget 2022	Actual 2022	Actual 2021	Budget 2022	Actual 2022	Actual 2021	Budget 2022	Actual 2022	Actual 2021	Budget 2022	Actual 2022	Actual 2021	Budget 2022	Actual 2022	Actual 2021
Revenues															
Federal government operating transfers	93,000	230,114	134,617	4,441,884	4,847,712	4,969,815	434,580	734,103	480,911	2,948,982	3,307,828	2,101,790	162,000	162,000	162,000
Federal government capital transfers	-	-	-	-	-	305,193	-	-	-	-	170,000	-	-	-	-
Provincial government operating transfers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provincial government capital transfers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Income from investment in GBE's	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	93,000	230,114	134,617	4,441,884	4,847,712	5,275,008	434,580	734,103	480,911	2,948,982	3,477,828	2,101,790	162,000	162,000	162,000
Expenses															
Salaries and benefits	48,339	48,484	84,114	2,720,406	2,335,187	2,347,210	58,270	45,197	56,670	833,469	796,709	544,608	77,861	62,757	40,095
Amortization	-	-	-	343,780	343,780	362,777	-	-	-	-	13,890	14,504	3,408	2,430	3,408
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	103,550	110,973	88,000	2,032,223	1,964,961	1,553,875	376,310	587,168	348,851	2,158,248	2,457,799	1,264,297	103,268	91,481	108,514
	151,889	159,457	172,114	5,096,409	4,643,928	4,263,862	434,580	632,365	405,521	2,991,717	3,268,398	1,823,409	184,537	156,668	152,017
Surplus (deficit) for the year	(58,889)	70,657	(37,497)	(654,525)	203,784	1,011,146	-	101,738	75,390	(42,735)	209,430	278,381	(22,537)	5,332	9,983

Membertou Reserve Band Council

Schedule A – Segment Disclosure (continued)

Year ended March 31, 2022

25. Segment disclosure (continued)

	Miscellaneous			Housing Fund			Public Works			Membertou Lands			Enterprise		
	Budget 2022	Actual 2022	Actual 2021	Budget 2022	Actual 2022	Actual 2021	Budget 2022	Actual 2022	Actual 2021	Budget 2022	Actual 2022	Actual 2021	Budget 2022	Actual 2022	Actual 2021
Revenues															
Federal government operating transfers	-	-	-	853,513	356,751	343,282	-	280,227	-	75,000	236,914	144,225	-	39,311	-
Federal government capital transfers	-	-	-	-	167,308	90,000	-	-	-	-	-	-	-	-	-
Provincial government operating transfers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provincial government capital transfers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Income from investment in GBE's	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	126,556	-	-	-	-	-	-
	9,296,601	8,538,961	2,076,365	624,600	1,196,000	1,042,056	-	-	-	-	-	-	6,520,900	6,743,272	6,245,086
	9,296,601	8,538,961	2,076,365	1,478,113	1,720,059	1,475,338	-	280,227	126,556	75,000	236,914	144,225	6,520,900	6,782,583	6,245,086
Expenses															
Salaries and benefits	-	-	-	363,618	280,945	272,360	904,193	1,014,298	856,631	169,536	129,589	137,334	-	107,207	86,857
Amortization	-	-	-	-	1,270,223	1,249,616	816,313	937,343	1,155,298	-	-	-	-	-	-
Interest	4,342,454	3,640,258	1,034,303	289,956	417,282	405,826	10,368	17,481	7,998	-	-	-	-	-	-
Other	5,225,847	2,636,275	2,292,750	1,912,364	2,232,276	1,779,184	536,476	376,721	258,725	160,995	162,462	90,779	5,743,238	5,910,567	5,112,483
	9,568,301	6,276,533	3,327,053	2,565,938	4,200,726	3,706,986	2,267,350	2,345,843	2,278,652	330,531	292,051	228,113	5,743,238	6,017,774	5,199,340
Surplus (deficit) for the year	(271,700)	2,262,428	(1,250,688)	(1,087,825)	(2,480,667)	(2,231,648)	(2,267,350)	(2,065,616)	(2,152,096)	(255,531)	(55,137)	(83,888)	777,662	764,809	1,045,746

	Commercial			Totals		
	Budget 2022	Actual 2022	Actual 2021	Budget 2022	Actual 2022	Actual 2021
Revenues						
Federal government operating transfers	-	1,296,310	-	14,432,807	18,762,856	14,608,059
Federal government capital transfers	-	4,950,143	2,032,659	350,000	5,756,523	2,788,106
Provincial government operating transfers	-	-	-	-	-	-
Provincial government capital transfers	-	-	-	-	-	-
Contributed assets	-	-	50,000	-	-	50,000
Economic activities	-	-	-	-	-	-
Income from investment in GBE's	-	625,470	344,767	-	625,470	344,767
Other	39,139,825	37,489,562	28,085,502	55,581,926	53,967,795	37,575,565
	39,139,825	44,361,485	30,512,928	70,364,733	79,112,644	55,366,497
Expenses						
Salaries and benefits	7,002,500	7,966,517	5,142,691	15,866,648	16,765,442	13,005,035
Amortization	4,892,908	3,309,277	3,139,211	6,182,482	5,990,840	6,023,752
Interest	1,210,846	702,166	616,740	5,853,624	4,777,187	2,064,867
Other	16,723,051	18,702,442	13,058,427	40,380,694	41,323,768	31,408,878
	29,829,305	30,680,402	21,957,069	68,283,448	68,857,237	52,502,532
Surplus (deficit) for the year	9,310,520	13,681,083	8,555,859	2,081,285	10,255,407	2,863,965